

CEDA MEMBERSHIP | OUR PURPOSE

CEDA is Australia's leading independent and membership based economic development think tank.

"We exist to drive positive change on the economic and social development issues that matter most to Australia".

Melinda Cilento - Chief Executive of CEDA



CEDA MEMBERSHIP | OUR DIFFERENCE

Our independence, diverse membership and nation-wide influence is truly powerful.

ENDURING LEGACY

For 65 years, CEDA has been at the forefront of shaping the critical thought and action needed to drive Australia's economic development.

TRUSTED PARTNER

As a trusted partner of government, business, industry and the broader community, CEDA unlocks unique engagement, dialogue and impact.

S ECONOMY-WIDE AGENDA

Anchored around our ambitious Progress 2050 agenda, CEDA's economy-wide approach focuses on both economic and social aspects of development.



CEDA MEMBERSHIP | OUR AMBITION

PROGRESS 2050

Strong Economy



PRODUCTIVITY, INVESTMENT AND INNOVATION



KNOWLEDGE, SKILLS AND WORKFORCE



ENERGY TRANSITION AND CLIMATE ADAPTATION

Goal 1: Australia's businesses are amongst the most competitive and dynamic in the world.

Goal 2: Australia's skills, knowledge and ideas are valued, invested in and sought after – locally and globally.

Goal 3: Australian businesses and communities lead climate adaptation and the transition to affordable, reliable and secure clean energy.

Progress 2050 is our vision of long-term prosperity for all Australians.

Launched in 2024–25, it responds to growing global challenges and the call from our members for bold, people-centred action.

At its core, Progress 2050 recognises that an economy is about people. It is built on two connected pillars - a strong economy and a strong social compact, because one cannot thrive without the other. Together they create a target for Australia's future: a nation that is innovative, inclusive and resilient.

These pillars are supported by six strategic goals developed through extensive consultation and research, guiding how we measure and drive real progress.

Strong Social Compact



WELLBEING, SECURITY AND PARTICIPATION



DISADVANTAGE AND OPPORTUNITY



INCLUSION AND EQUITY

Goal 4: All Australians have access to the education, housing and care they need to thrive.

Goal 5: All Australians have the opportunities and support to live a productive, connected and meaningful life.

Goal 6: Australia's success is characterised by the vibrancy and diversity of our workplaces and society.

CEDA MEMBERSHIP | OUR OFFERING

MEMBERSHIP

Access, Participate, Connect, Gain Visibility & Voice

- **Research**: Research & knowledge on key economic topics.
- Insights: Digital assets & content on key economic topics.
- **Events**: Public events on key economic topics.
- Engagements: Private roundtables & briefings on key economic topics.
- Communities: Communities of practice on key economic topics.

VALUE CREATION

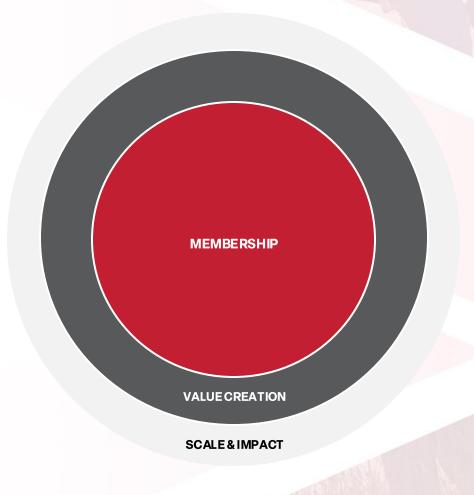
Unique Opportunities to Create Mutually Strategic Value

- ResearchPlus: Lead & collaborate on strategic research partnerships.
- InsightsPlus: Elevate your executive & leader insights on key topics.
- EventsPlus: Scope, develop, host & sponsor influential events.
- **EngagementsPlus**: Convene private roundtables & briefings.
- CommunitiesPlus: Establish & sponsor communities of practice.

SCALE & IMPACT

Pathways for Shaping Nationally Significant Impact

- Co-lead: Take a lead on key Progress 2050 pillars & initiatives.
- Co-deliver: Alliance partnering on strategically aligned CEDA services.
- Co-create: Bringing forward bold new investment opportunities.





^{*} Value Creation means pay-as-you-go strategic opportunities members can explore with CEDA. This is in addition to membership fee.

^{**} Scale & Impact means longer-term co-investment opportunities in CEDA's strategic agenda that members can explore where alignment exists.

CEDA MEMBERSHIP | OUR DELIVERY

CEDA Research

21

Research Reports released FY25

Delivered in consultation and partnership with CEDA members

CEDA Insights

46

CEDA opinion articles published in FY25

Authored by leading voices in CEDA's membership, CEDA op-eds debate on the topical issuing impacting Australia.

CEDA Events

58

FY25 National Events
State of the Nation
State of the States
State Budget
Addresses
National Summits

CEDA events provide members speaking, attendance, and sponsorship opportunities **CEDA** Engagements

50

FY25 Trustee Events Roundtables and Policy Co-labs

CEDA engagements convene cross sector leaders to collectively problem solve the challenges facing Australia **CEDA** Communities

2

AI CoBP ESG CoBP

Included in CEDA
Lead Membership,
our Communities of
Best Practice lift
Australian capability
in areas of global
significant



CEDA MEMBERSHIP | OUR REACH

CEDA's influence and reach continue to grow year on year, reflecting the impact of our work and dedication of our team.







46,000 SOCIAL MEDIA

780,000 WEBPAGE

170,000 VIDEO VIEWS

46OPINION ARTICLES

6,500MEDIA
MENTIONS

21RESEARCH PIECES











CEDA MEMBERSHIP | OUR INFLUENCE

CEDA's has had significant influence and impact in FY25. Many policy recommendations have been taken up, and we have been invited to participate in several key economic and social development committees.

We participated in:

- ACCC Performance Consultative Committee
- Amplify Australia Research Committee
- Australian Circular Economy Hub Advisory
- Board
- Australian Statistics Advisory Council
- Curtin University
 Economics Discipline
- Advisory Group
- Deakin University Economics Advisory Board
- Economic Inclusion Advisory Committee
- Expert Council on University Governance

- GovAlCol ab
- Melbourne Institute Advisory Board
- Ministerial Advisory Council on Skilled
- Migration
- OECD Economic Survey of Australia
- Parliamentary Panel of Expert Advisors (PBO)
- Responsible Artificial Intelligence at
 - Scale
- Poverty Research Network
- Universities Studies Centre
- WA Economics Society Council
- WA Women in Economics Network
- Committee

1 PRODUCTIVITY FUNDING POOL

Recommendation: CEDA called for a funded state reform model to lift productivity.

Impact Federal Government created a \$900 million National Productivity Fund, enabling states to bid for productivity-enhancing reforms. Read more on page 9.

3 VISAS FOR SKILLER WORKERS IN CLEAN ENERGY

Recommendation: CEDA recommended fast-track visas and intra-company transfers for net-zero roles.

Impact: The Skills in Demand visa includes some clean-energy specialists but excludes key trades and ICT roles. Read more on page 14.

5 FAST-TRACKED VISA FOR HIGHLY SKILLED WORKERS

Recommendation: CEDA advocated for streamlined migration pathways for high-earning specialists.

Impact: A Specialist Skills Pathway was introduced, allowing faster processing for workers earning above \$145,000.

7 FOUNDATIONAL SKILLS

Recommendation: CEDA identified literacy, numeracy and digital capability gaps limiting workforce participation.

Impact: The Skills for Education and Employment (SEE) program was expanded and a National Foundation Skills Strategy launched.

9 INCREASE IN RENT ASSISTANCE

Recommendation: CEDA called for a review of Commonwealth Rent Assistance to address affordability.

Impact: Payments increased by 15% in 2023 and 10% in 2024, with further reform still needed. Read more on page 19.

2 REVIEW OCCUPATIONAL LICENSING

Recommendation: CEDA sought a comprehensive review to improve skill recognition and mobility.

Impact: The Productivity Commission is reviewing licensing under National Competition Policy. Read more on page 12.

4 SUPPORTING AGED-CARE WAGE INCREASES

Recommendation: CEDA called for wage rises to address workforce shortages and improve care quality.

Impact The Fair Work Commission delivered significant pay increases for 400,000 aged-care workers. Read more on page 17.

6 BETTER USE OF MIGRANTS SKILLS

Recommendation: CEDA urged stronger protections and permanent residency pathways for skilled migrants.

Impact: The 2024 Skills in Demand visa created defined PR pathways and limited "visa hopping". Read more on page 21.

8 CLEAN-ENERGY PRECINCT FRAMEWORK

Recommendation: CEDA proposed clear criteria for precinct investment to attract global projects.

Impact: National Interest Framework now aligns investment with emissions, security and economic priorities.

10 RECOGNITION OF INTERNATIONAL QUALIFICATIONS

Recommendation: CEDA pushed to fast-track recognition of overseas qualifications to fill skill gaps.

Impact: In 2025, expedited recognition began for internationally qualified nurses, starting with the health sector.

CEDA MEMBERSHIP | OUR COMMUNITIES

ESG Community

630 Attendees 8

Engagements

13.5

12

Learning Hours

Different Speakers

Topics in focus

Responsible Al

Al Procurement

Catalysing an Australian Al Ecosystem

Al and Trust

ROI of Al Investment

Al Community

452 Attendees 7

Engagements

10

8

Learning Hours

Different Speakers

Topics in focus

Mandatory Climate Disclosures

Circular Economy

Human Rights

Supercharging the S in ESG

Nature Positive

CEDA MEMBERSHIP | OUR MEMBERSHIP BASE

400+

Corporate Members

3,330

Member Trustees

27

Sectors Represented



Thank you to our Lead Members during 2024-25



MEMBERSHIP INFORMATION 2025

Get in touch: membership@ceda.com.au

