

# 2025 **COMMUNITIES** OF BEST PRACTICE (CoBP)

Environmental, Social, Governance (ESG)

Artificial Intelligence (AI)

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# SUPPORTING POSITIVE CHANGE THROUGH COMMUNITIES OF BEST PRACTICE

CEDA believes that curiosity has the power to create positive change and move the nation forward.

Progress 2050 is our vision for a better Australia, and we are committed to supporting our Members in taking practical and meaningful action now to create the change that is required for the future we want.

By bringing members together in ESG and AI Communities of Best Practice to share their experience, knowledge, expertise, learnings and ambitions, we can accelerate that change.

By lifting performance and improving outcomes across ESG and the adoption of responsible AI we will contribute to a better future for all Australians.

# WHY SHOULD MY ORGANISATION JOIN CEDA'S COMMUNITIES OF BEST PRACTICE?



Lift capability and confidence with access to forums and workshops with expert speakers and practical case studies



**Best practice sharing**  
Contribute online and in-person and learn from professionals to enhance your ESG and AI initiatives



**ESG and AI brains trust** to help you address your burning questions with domain experts



**Build professional networks**  
Connect with industry leaders, AI practitioners, and thought leaders from various sectors



**Be part of a collective voice** that shapes the future of ESG and AI and contribute to discussions and initiatives that influence ESG and AI practices



**Access to research and insights:** Stay ahead of the curve with the latest advancements, trends and regulatory updates in ESG and AI

# 2025 SUBSCRIPTION OPTIONS

Subscription includes access for **all employees** to:

- Online and face-to-face forums, panels, workshops and immersions
- Session recordings and snapshot reports
- Online closed LinkedIn discussion community
- Additional resources and content

## Lead

Both of CEDA's Communities of Best Practice are included in Lead membership

## Elevate

12-month subscription

ESG CoBP \$1,950

AI CoBP \$1,950

**Subscribe to both and receive a 10% discount = \$3,510**

## Discover

12-month subscription

ESG CoBP \$1,950

AI CoBP \$1,950

### THE FINE PRINT:

Subscriptions are billed annually and are non-refundable.  
CoBP participation is only available to employees of organisations who hold an active CEDA membership.  
All amounts exclude GST.

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# AI COMMUNITY OF BEST PRACTICE

Foundation Partner



Community Partners



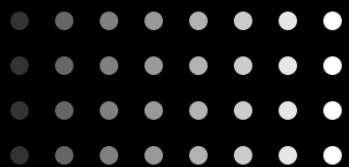
**AI has the potential to transform products, services, processes and ways of working in Australia.**

**Public trust in the development, adoption and use of AI across is critical to enabling Australia to make the most of our future opportunities.**

**Building capabilities across developers and users of AI as well as an understanding of community and stakeholder expectations are fundamental to creating a sustainable and competitive future industry.**

**CEDA is uniquely placed to do this.**

**Melinda Cilento**  
Chief Executive, CEDA



# AI CoBP PROGRAM

## The goal:

- CEDA's AI Community of Best Practice (CoBP) seeks to build a network of cross-sector professionals to improve understanding, adoption and ethical use of AI and GenAI in a way that builds trust, improves policy and lifts productivity.

### 2025 Program Design:

The 2025 AI CoBP program has been designed with community feedback and guided by AI Foundation and community partners.

The AI program will include a minimum of 6 live online sessions and case studies as well as 4 in-person AI strategy session workshops.

Additional sessions to be added in alignment with the National AI Centre product launches throughout 2025.

### 2025 Program Snapshot:

- Responsible AI Advantage (April)
- AI Strategy Design (April, Sept, Nov)
- AI Procurement (June)
- AI Acceleration for Business Dynamism (July)
- Designing AI We Can Trust (August)
- AI Summit (October)
- Redefining Business Value in the Age of AI (November)

# AI CoBP PROGRAM

<b>February 19th</b> <b>12pm – 1:30pm (AEDT)</b>	<b>Thursday 10 April</b> <b>12pm – 1:30pm (AEST)</b> <b>Online via Teams</b>	<b>May</b> <b>In-person, Melbourne,</b> <b>RMIT</b>	<b>Thursday 19 June</b> <b>12pm – 1:30pm (AEST)</b> <b>Online via Teams</b>	<b>Thursday 3 July</b> <b>12pm – 1:30pm (AEST)</b> <b>Presentation</b>	<b>Thursday 24 July</b> <b>12pm – 1:30pm (AEST)</b> <b>In-person, Brisbane</b>
<b>Headwinds and Tailwinds 2025</b>	<b>The Responsible AI Advantage: Risk, Governance and the Competitive Edge</b>	<b>AI Strategy Design</b>	<b>AI on Your Terms: AI Procurement for Australian Businesses</b>	<b>AI in Healthcare Implementation Case Study: New Rules of Engagement</b>	<b>AI Acceleration for Business Dynamism</b>
<b>Key contributors:</b> Beth Worrell, NAIC, Simon Burns G+T, Dr Rahil Garnavi RMIT, Chris Doleman Actuaries Institute	<b>Key contributors:</b> Beth Worrell, NAIC, Simon Burns G+T, Dr Rahil Garnavi, Dr Kate Conroy QUT	<b>Key contributors:</b> RMIT	<b>Key contributors:</b> Simon Burns, G+T.	<b>Key contributors:</b> Dr Lana Bell Ramsey Health, Catarina Pinto-Moriera UTS, Rhonda Morton, HealthPathways	<b>Key contributors:</b> TBC
<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>Learn about key developments in the Australian regulatory environment including the Voluntary AI Safety Standards and the implementation of ethical principles</li> <li>Understand UK and US AI policy, regulatory environment and investment landscape</li> <li>Hear about Deep Seek and what it means for the accessibility opportunity for Australian small business to AI large language models</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>Understanding the major risks in deploying AI</li> <li>Applying relevant policies and frameworks</li> <li>Case study: Implementing Voluntary AI Safety Standard (VAISS)</li> <li>RAI as a competitive advantage</li> </ul>	<b>Learning Outcomes:</b> TBC	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>Risks and considerations in AI procurement</li> <li>Understanding the long-term impacts of investment in AI</li> <li>Recommendations for AI procurement</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>Case study in AI implementation from strategy to deployment</li> <li>Applied ethical and regulatory evaluation</li> <li>Considerations in scaling implementation</li> <li>Lessons learned</li> </ul>	<ul style="list-style-type: none"> <li>Learning Outcomes: TBC</li> </ul>

\*\*The program schedule is subject to change and will remain flexible to respond to local and global developments



# AI CoBP PROGRAM continued

<b>19 August</b> <b>10:00 – 11:00am (AEST)</b>	<b>24 September</b> <b>10am – 12:00pm (AEST)</b> <b>In-person Brisbane</b>	<b>October</b>	<b>Tuesday 4 November</b> <b>10am – 12:00pm (AEDT)</b> <b>In-person Sydney</b>	<b>Tuesday 11 November</b> <b>1pm – 2:30pm (AEDT)</b> <b>Online via Teams</b>
<p>How to Design AI We Can Trust</p>	<p>The Responsible AI Advantage: Risk, Governance and the Competitive Edge</p>	<p>AI Summit</p>	<p>AI on Your Terms: AI Procurement for Australian Businesses</p>	<p>Redefining business value in the age of AI</p>
<p>Key contributors: TBC</p>	<p>Key contributors: TBC</p>	<p>Key contributors: TBC</p>	<p>Key contributors: Simon Burns, Gilbert+Tobin.</p>	<p>Key contributors: TBC</p>
<p>Learning Outcomes:</p> <ul style="list-style-type: none"> <li>• Building the basis of trust in your AI strategy</li> <li>• Learn the importance of the human in the loop: Transparency and explainability</li> <li>• Communicating with your customers</li> </ul>	<p>Learning Outcomes:</p> <ul style="list-style-type: none"> <li>• Identify how AI is transforming traditional business value metrics across different industries and functions</li> <li>• Explore tools to evaluate and capture new forms of value creation</li> <li>• Repositioning brand value and techniques to communicate</li> </ul>	<p>Learning Outcomes: TBC</p>	<p>Learning Outcomes:</p> <ul style="list-style-type: none"> <li>• Risks and considerations in AI procurement</li> <li>• Understanding the long-term impacts of investment in AI</li> <li>• Recommendations for AI procurement</li> </ul>	<p>Learning Outcomes:</p> <ul style="list-style-type: none"> <li>• Identify how AI is transforming traditional business value metrics across different industries and functions</li> <li>• Explore tools to evaluate and capture new forms of value creation</li> <li>• Repositioning brand value and techniques to communicate</li> </ul>

# CURRENT AI COMMUNITY SUBSCRIBERS

70+ Organisations in  
the first 2 months  
100+ Individuals in the  
LinkedIn Community

A new CEDA Community of Best Practice in 2025

- Actuaries Institute
- AEMO
- AGL
- Allens
- Amazon Web Services
- Anthesis (Australia)
- APA Group
- Arcadis Australia Pacific
- Arup
- Aurecon Australasia
- Australia Post
- Australian Bureau of Statistics
- Australian Unity
- BDO
- BGIS
- BHP
- BP Australia
- Bupa
- Chartered Accountants Australia and New Zealand
- Clayton Utz
- Commonwealth Bank of Australia
- Commonwealth Treasury
- CPB Contractors
- Deloitte
- DXC Technology Australia
- EY
- Federal Department of Education
- Federal Department of Health and Aged Care
- Federal Department of Industry, Science and Resources
- Fragomen
- GHD
- Gilbert + Tobin
- Google
- HanRoy
- HBF Health
- HealthPathways
- HESTA
- Indigenous Business Australia
- Jacobs
- KPMG
- McConnell Dowell
- Microsoft
- National Australia Bank
- Nous Group
- Plenary Group
- Purple
- PwC Australia
- Queensland Department of Energy and Climate
- Reserve Bank of Australia
- Rio Tinto
- RMIT
- RSM
- SEC Newgate Australia
- Serco
- SkillsIQ
- Synergy
- TechnologyOne
- Telstra
- UniSuper
- University of Melbourne
- University of Technology Sydney
- UNSW Sydney
- Urbis
- WeMoney
- Wesfarmers
- Westpac
- Woodside Energy
- Woolworths Group
- Worley Services
- WSP

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# ESG COMMUNITY OF BEST PRACTICE



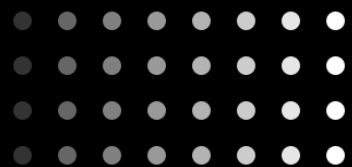
Community Partners



**ESG is not a journey for the solo traveller. We need collaboration, creativity, and honest sharing between industries and organisations to drive the many aspects of sustainability, which is what CEDA's ESG Community of Best Practice enables and why I am a member.**

**Brian Kraft**

Principal Consultant, Human Rights, Anthesis Group



# ESG CoBP PROGRAM

## The goal:

CEDA's ESG Community of Best Practice (CoBP) seeks to advance best practice across evolving environmental, social and governance issues by curating timely, actionable information and building a network of leaders to progress ESG performance in Australia.

### 2025 Program Design:

The 2025 ESG CoBP program has been designed with community feedback and guided by ESG community partners.

The 2025 program will include over 7 engagement opportunities from online discussion forums, panels and case studies in addition to 4 smaller face-to-face workshops, and an immersion.

### 2025 Program Snapshot:

- Human Rights: regulation, reporting and relationships (March)
- Mandatory climate related disclosures (April, Sept, Nov)
- Post-election ESG update (June)
- Supercharging 'S' in ESG (July)
- Circular economy immersion (August)
- ESG and uninsurable Australia (Sept)
- Integrating nature positive beyond compliance (November)

# ESG CoBP PROGRAM

<b>Wednesday 19 February</b> <b>12pm – 1:30pm (AEDT)</b> <b>Online via Teams</b>	<b>Tuesday 15 April</b> <b>12pm – 1:30pm (AEST)</b> <b>Online via Teams</b>	<b>Tuesday 29 April</b> <b>10am – 12:00pm (AEST)</b> <b>In-person, Melbourne</b>	<b>May</b> <b>TBC</b> <b>Online via Teams</b>	<b>Thursday 19 June</b> <b>12pm – 1:00pm (AEST)</b> <b>Online via Teams</b>	<b>Thursday 31 July</b> <b>12pm – 1:30pm (AEST)</b> <b>Online via Teams</b>
<b>ESG Outlook for 2025 and Beyond</b>	<b>The Business of Human Rights: Regulation, Reporting and Relationships</b>	<b>Cutting Through the Complexity of Mandatory Climate Disclosures</b>	<b>Productivity Commission Circular Economy Interim Report Briefing</b>	<b>Post-election ESG Update</b>	<b>Supercharging the ‘S in ESG for Business Innovation</b>
<b>Key contributors:</b> Ilona Millar, G+T Brian Kraft, Anthesis	<b>Key contributors:</b> Lorraine Finlay, Australian Human Rights Commissioner, ESG Community Partners	<b>Key contributors:</b> Ilona Millar, G+T, Gregor Theinschnack, Anthesis	<b>Key contributors:</b> TBC	<b>Key contributors:</b> Ilona Millar, G+T. Additional speakers TBC.	<b>Key contributors:</b> TBC
<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• 2025 regulation and legislative updates and social license</li> <li>• Explore the shifting global geopolitical environment and global ESG developments</li> <li>• Understand the federal election implications on ESG</li> <li>• Discuss mandatory reporting developments</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• Expert guidance on responding to ESRS-S1 and ESRS-S2 compliance requirements</li> <li>• Understanding of the intersection with the broader ESG regulatory landscape</li> <li>• Insights into defining targets, KPIs, and tracking progress</li> <li>• International perspective, exploring Human Rights reporting developments and what it could mean for an Australian Human Rights Act</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• Overview of the regulatory landscape</li> <li>• Engaging and activating teams across the organisation</li> <li>• Building compliant reporting</li> <li>• Case study</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• Aims of PC Circular Economy Report</li> <li>• How to contribute to the consultation</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• Trends and regulatory update</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Learning Outcomes:</b> The business case for social sustainability and social impact</li> <li>• Understanding best practice metrics for measuring social sustainability and social impact into business strategy</li> <li>• Unlocking value through social sustainability and social impact commitments</li> <li>• Case study</li> </ul>

\*\*The program schedule is subject to change and will remain flexible to respond to local and global developments

# ESG CoBP PROGRAM continued

<b>Thursday 21 August</b> <b>TBC</b> <b>In-person, Sydney</b>	<b>Tuesday 16 September</b> <b>10am – 12:00pm (AEST)</b> <b>In-person, Sydney</b>	<b>Thursday 18 September</b> <b>11am-12:00pm (AEST)</b> <b>Online via Teams</b>	<b>October</b>	<b>6 November</b> <b>10am – 12:00pm (AEST)</b> <b>In-person, Brisbane</b>	<b>13 November</b> <b>12pm – 1:30pm (AEDT)</b> <b>Online via Teams</b>
<b>Circular Economy Immersion</b>	<b>Cutting Through the Complexity of Mandatory Climate Disclosures</b>	<b>ESG and Uninsurable Australia</b>	<b>National AI Summit</b>	<b>Cutting Through the Complexity of Mandatory Climate Disclosures</b>	<b>Getting Back to Nature: Integrating Nature Positive Beyond Compliance</b>
<b>Key contributors: TBC</b>	<b>Key contributors: G+T, Anthesis</b>	<b>Key contributors: TBC</b>	<b>Key contributors: TBC</b>	<b>Key contributors: G+T, Anthesis</b>	<b>Key contributors: TBC</b>
<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• Site tour and deep dive into host’s strategy and operations</li> <li>• Understand the opportunities to improve environmental and economic outcomes through greater adoption of circular economy activities.</li> <li>• Explore circular opportunities that provide the greatest scope to improve environmental and economic outcomes</li> <li>• Update on the Productivity Commission report into the Circular Economy, the opportunity for Australian businesses</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• Overview of the regulatory landscape</li> <li>• Engaging and activating teams across the organization</li> <li>• How to build compliant reporting</li> <li>• Case study</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• Understanding the ESG insurance landscape in Australia</li> <li>• Exploring ESG integration in the insurance business model</li> <li>• The materiality of ESG risks to various lines of business and economic sectors</li> </ul>	<b>Learning Outcomes:</b>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• Overview of the regulatory landscape</li> <li>• Engaging and activating teams across the organization</li> <li>• How to build compliant reporting</li> <li>• Case study</li> </ul>	<b>Learning Outcomes:</b> <ul style="list-style-type: none"> <li>• An overview of nature-based solutions and co-benefits</li> <li>• Taskforce on Nature-related Financial Disclosures, the evolution of recommendations</li> <li>• How to engage traditional owners and first nation partners</li> <li>• Incorporating nature capital in decision-making</li> </ul>

\*\*The program schedule is subject to change and will remain flexible to respond to local and global developments

# CURRENT ESG COMMUNITY SUBSCRIBERS

**100+ Organisations  
500+ Individuals in  
the LinkedIn  
Community**

- Actuaries Institute
- AEMO
- AGIG Group Pty Ltd.
- AGL
- Allens
- Allianz Australia
- Amazon Web Services
- Anthesis (Australia)
- APA Group
- Arcadis Australia Pacific
- Arup
- Aurecon Australasia
- Australia Post
- Australian Bureau of Statistics
- Australian Unity
- BDO
- BGIS
- BHP
- BP Australia
- Bupa
- Chartered Accountants Australia and New Zealand
- Clayton Utz
- Commonwealth Bank of Australia
- Commonwealth Treasury
- CoreLogic
- CPB Contractors
- CS Energy
- Deloitte
- DXC Technology Australia
- EY
- Federal Department of Education
- Federal Department of Health and Aged Care
- Federal Department of Industry, Science and Resources
- Fragomen
- GHD
- Gilbert + Tobin
- Google
- Governance Institute of Australia
- HanRoy
- HBF Health
- HealthPathways
- HESTA
- IAG
- Indigenous Business Australia
- IPART
- Jacobs
- Jemena
- KPMG
- McConnell Dowell
- Microsoft
- Moonee Valley City Council
- National Australia Bank
- Nous Group
- People's Choice Limited
- PEXA
- Plenary Group
- Powerlink Queensland
- Purple
- PwC Australia
- Queensland Department of Energy and Climate
- Queensland Treasury
- RAA of SA
- Reserve Bank of Australia
- Rio Tinto
- RSM
- SEC Newgate Australia
- Seqwater
- Serco
- SkillsIQ
- SLR Consulting
- Social Traders
- Stantec
- Stanwell Corporation
- STREAT
- Synergy
- Tasmania Department of Premier & Cabinet
- TBH
- TechnologyOne
- Telstra
- The Smith Family
- UN Global Compact Network Australia
- UniSuper
- University of Technology Sydney
- UNSW Sydney
- Urbis
- Victoria University
- WA Department of Jobs, Tourism, Science and Innovation
- WA Department of Primary Industries and Regional Development
- Water Corporation
- WaterNSW
- WeMoney
- Wesfarmers
- Westpac
- WolfPeak
- Woodside Energy
- Woolworths Group
- Worley Services
- WSP



# ABOUT CEDA

## WHO ARE WE?

CEDA (the Committee for Economic Development of Australia) is an independent, non-profit organisation providing thought leadership and policy perspectives on the economic and social issues affecting Australia. Founded in 1960 by Sir Douglas Copland, one of the most influential figures in Australian economics at the time, CEDA has offices in Melbourne, Adelaide, Sydney, Brisbane and Perth.

## WHO ARE WE FOR?

As a membership-based organisation, CEDA works together with members (organisations) and trustees (employees at member organisations) from Australia's government and academic communities to the nation's biggest corporations— building reach and influence across a diverse network.

## HOW WE WORK

Conducting independent research, curating content, facilitating nationwide events and offering educational programs, CEDA collaborates, debates, influences and positively impacts long term public policy. Revenue is predominantly generated through memberships and events, and ensures we remain independent.

## WHY WE MATTER

CEDA identifies long-term social and economic issues, explores alternative approaches and seeks practical solutions to improve economic, social and environmental policy— so ultimately long-term prosperity is achieved for all Australians.

**Find out more:**

**[membership@ceda.com.au](mailto:membership@ceda.com.au)**

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